



AMERICAN COLLEGE OF SURGEONS
*Inspiring Quality:
Highest Standards, Better Outcomes*

CONNECTICUT CHAPTER
of the American College of Surgeons
Professional Association, Inc.



**The Annual & Scientific Meeting
of
The Connecticut Chapter of the
American College of Surgeons
Professional Association, Inc.
and
The Connecticut Chapter of the
American College of Surgeons, Inc.**

Farmington Marriott, Farmington, CT

Friday, November 6, 2015

Uniting Surgeons to Advance Patient Care in Connecticut

www.ctacs.org

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Agenda with Rooms Locations

The Stamford Hospital designates this educational activity for a maximum of 8.0 AMA PRA Category I Credit(s)™. Physicians should only claim credit commensurate with the extent of their participation in the activity. The purpose of this meeting is to provide attendees with a forum for the latest information regarding clinical practice and research in the field of surgery. Surgical Residents have a continued need to improve the research skills and a forum to present their research. Rural surgeons have a need to learn about emerging technologies. There is an on-going need to enhance patient safety and quality of patient care. Physicians MUST complete and return a meeting survey to receive CME credits.

- 7:30 Meeting Registration, Continental Breakfast and Exhibits Open – *Grand Ballroom and Foyer***
- 8:00 Opening Remarks *Hall of States***
Michael Deren, MD, FACS, Chapter President & J. Alexander Palesty, MD, FACS, Program Committee Chairman
- 8:15 CT Surgical Quality Collaborative: Driving Value for All Surgeons *Hall of States***
Alan Meinke, MD, FACS
Norwalk Hospital, Chief of General Surgery, Director of Surgical Quality and Vice Chairman of the Department of Surgery
This session will help you understand how the value of the CT Surgical Quality Collaborative, NSQIP, Enhanced Recovery After Surgery & other programs for all surgeons.
- 9:00 The Importance of Post-Operative Pain Management; It's Impact on Future Surgical Reimbursement *Hall of States***
Thomas L. Heleotis MD, CPE, Monmouth Medical Center, Barnabas Health, Vice President of Clinical Effectiveness
This session will help surgeons learn the importance of managing pain and how it fits into Medicare's value based purchasing equation
- 10:00 Committee Meetings**
Committee on Trauma - ***Boston*** Senior Surgeons – ***Private Dining Room***
Commission on Cancer- ***Providence*** Bariatric Surgeons- ***Grand Ballroom***
Young Surgeons - ***Springfield***
- 10:30 Break with Exhibitors *Grand Ballroom***
- 11:00 Legislature of the Year Award Presentation *Hall of States***
Rep. Rosa DeLauro, Unites States Congress
- Distinguished Service Award Presentation**
Kathleen LaVorgna, MD, FACS, Norwalk, CT
- 11:30 Business Meetings *Hall of States***
CTACS & CTACSPA
- 12:00 James Foster Memorial Lecture *Hall of States***
Patient Centered Care, a Patient's Perspective
Speaker: John Torello, Parent of a Patient - Moderator: David Shapiro, MD, FACS
Mr. Torello will present his son Michael's case as an interactive discussion to help attendees learn more about culture change and preventing medical errors.

Connecticut Surgical Quality Collaborative (CtSQC) Meeting (Invitation Only)

12:00 Buffet Luncheon – Grand Ballroom

1:15 CtSQC Quarterly Meeting – Massachusetts/New Hampshire

3:00 CtSQC Surgical Clinical Reviewer’s Meeting – Massachusetts/New Hampshire

1:00 Fellowship Luncheon with exhibitors **Grand Ballroom**

2:00 Resident Paper Competitions

John D. MacArthur, MD, FACS Trauma and Clinical Oncology Competitions - **Vermont**

General Surgery 1 - **Boston**

General Surgery 2 - **Providence**

Specialty Surgery – **Rhode Island**

Plastic Surgery & Bariatric Surgery - **Springfield**

This session will present research on new topics and developments to update participants on clinical care.

3:30 Resident Program: How to Choose a Fellowship – Vermont/Rhode Island

John Dussel, MD (Vascular), Eric Girard, MD (Colorectal), Nathan Lafayette, MD (MIS), Tariq Lescouflair, MD (thoracic), and Diana Lusas, MD (private practice)

In this sessions surgical residents learn the ins and outs of selecting a Fellowship.

4:30 7th Annual Surgical Skills Competition – Grand Ballroom

Co-Hosted by J. Alexander Palesty, MD, FACS and David Shapiro, MD, FACS

In this session surgical residents compete head-to-head in a series of competitions designed to test the skills they have learned in training.

6:45 Resident Awards – Grand Ballroom

Presentation of the award for best resident papers and the Skills Competition Championship for 2015!

Speaker Profiles

Thomas L. Heleotis, MD, CPE

Dr. Heleotis is the Vice President of Clinical Effectiveness at Monmouth Medical Center in Long Branch, New Jersey, one of New Jersey’s largest community teaching hospitals. Monmouth Medical Center is an academic affiliate of Philadelphia’s Drexel College of Medicine, and is an affiliate of Barnabas Health, the largest integrated health care delivery system in the state. He completed his advanced degree in Medical Management in 2008. Dr. Heleotis completed his residency in Cardiothoracic Surgery at Boston University Medical School and at Harvard University Medical. Dr. Heleotis is Board Certified and practiced for 18 years as a Cardiothoracic and Vascular Surgeon. He helped start the Adult Cardiac Surgery Program at Jersey Shore University Medical Center in 1989.

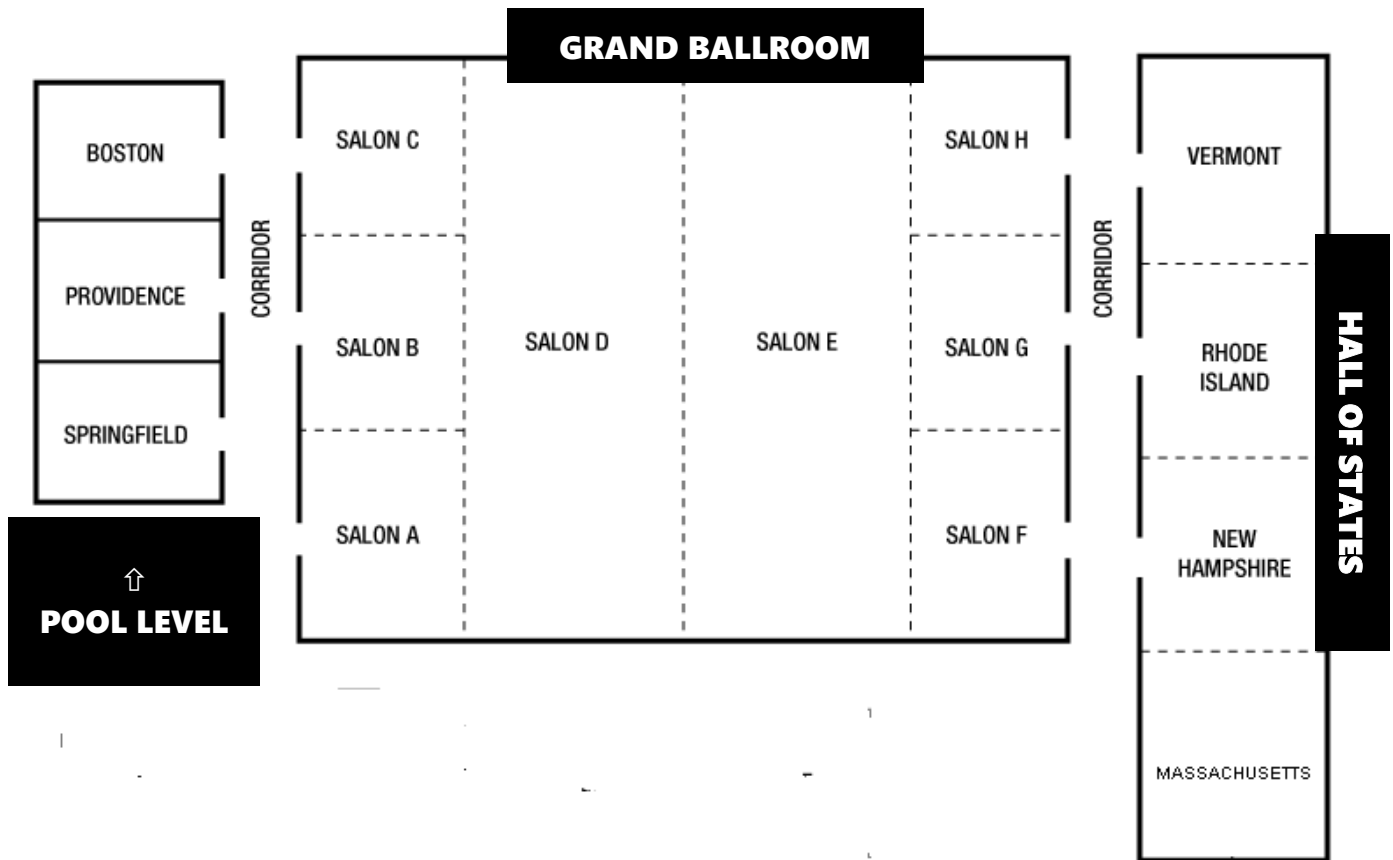
Alan Meinke, MD, FACS

Dr. Meinke is a magna cum laude, Phi Beta Kappa graduate of Albion College. He earned his medical degree from Wayne School of Medicine in Detroit and completed a five year-surgical fellowship in a broad range of general surgical disciplines at the Mayo Clinic. His clinical focus is in minimally invasive surgery and robotic surgery. Dr. Meinke serves as Vice Chairman of the Department of Surgery and Director of Surgical Quality at Norwalk Hospital. He has been working with the Connecticut Surgical Quality Collaborative to support an Enhanced Recovery After Surgery (ERAS) program to foster better outcomes throughout the state. Dr. Meinke also serves as the Treasurer of the CTACSPA.

John Torello

In 2006, Mr. Torello’s wife gave birth to premature twin sons in Connecticut. His son, Michael, was left severely disabled by a medical error that saw his jaundice go untreated. This led Michael to developing Kernicterus. Mr. Torello is a past Vice President of the CT Center for patient safety and the a father of four children. Mr. Torello was graduated from Southern Connecticut State University with a M.S in School Psychology.

Map of the Farmington Marriott



Cancer & Trauma: Vermont
Specialty Surgery: Rhode Island
General Surgery 1: Boston – Pool Level
General Surgery: 2 Providence – Pool Level
Plastic & Bariatric Surgery: Springfield – Pool Level

Continental Breakfast, the AM break and lunch will be served in the Grand Ballroom

Directions to Meeting Rooms

Grand Ballroom and & Hall of States (MA, NH, RI, VT) are in Main Building off of the Lobby

Pool Level Rooms (Boston, Providence and Springfield) From Ballroom area head to Lobby and make a Right – go to the End of the Hallway and take a Left to the end where you will see an elevator – Take the elevator down 1 Level to “P” . Go straight down the Hallway to your right – Meeting Rooms are on your right.

The private dining room is located in the restaurant in the main lobby.

Exhibitors

Scientific Exhibitors

as of 31 October 2015

We gratefully acknowledge the support of our Exhibitors

Allergan	LifeCell
Alliqua	Mallinckrodt Pharmaceuticals
American Cancer Society	The Medicines Company
ACS Commission on Cancer	Merck
CSL Behring Biotherapies	Myriad Genetics
CSMS	Sage Products, Inc./3M
Designs for Vision	Shire
Hitachi Aloka Medical America	SurgiQuest

We gratefully acknowledge the support provided by:

Simulab Corporation
Wolters Kluwer

We gratefully acknowledge the support of our Skills Competition Exhibitors

Covidien Ltd.	Gore Medical Products
Davol Inc. A Bard Company	Intuitive Surgical, Inc.
Deltex Medical	Olympus Corporation
Ethicon Endo-Surgery	Pacira Pharmaceuticals

James Foster, MD, FACS Memorial Lecture



John Torello
Parent and Advocate

Moderated by: David Shapiro, MD, FACS



James H. Foster, M.D.
(1930-2003)

On June 17, 2003, Dr. James H. Foster, Professor of Surgery Emeritus at the University of Connecticut School of Medicine died at his home in Avon, Connecticut after a one-year struggle with pancreatic cancer.

Jim Foster was born in Hamden, CT on June 24, 1930. His father was Lewis C. Foster, M.D., a respected surgeon in New Haven and Clinical Professor on the Yale Faculty, his mother, Alice, a former operating room nurse. As a youth Jim attended Hopkins Grammar School and was a ranked junior tennis player in the state. He continued his love for tennis throughout his life and was a fierce competitor still at the game in the year before his death. He graduated from Haverford College in 1950 and from Columbia University College of Physicians and Surgeons in 1954. He served a surgical internship at Barnes Hospital in St. Louis followed by two years in the U.S. Air Force. Jim received his surgical training at the University of Oregon School of Medicine under the tutelage, and the admiring eye, of the revered surgeon and medical humanist, J. Englebert Dunphy. After completing his residency he remained on the faculty in Portland for five years chiefly at the Veterans Administration Hospital.

In 1966, Hartford Hospital recruited Dr. Foster to be its first full-time Chief of Surgery. Prior to that the department of surgery had been conducting a well-regarded residency for twenty years under the leadership of voluntary practitioner chiefs. John Reed, the first graduate of the program in 1950, would be the fourth Hartford Hospital surgeon to be President of the New England Surgical Society in 1980. As with many high-volume community hospital programs of the time, the emphasis was on clinical care, surgical judgment and guidance based more on anecdotal

evidence and experience than on science. Jim soon changed that emphasis by inserting a quest for evidence-based decision making while respecting and relying upon the skills, knowledge and mentoring gifts of the surgeons to teach his residents.

Within a few weeks of his arrival he started a weekly Morbidity and Mortality Conference, replacing a desultory complications conference. It continues to this day essentially unchanged after nearly forty years. As his first chief resident, I can attest that this was a fearsome undertaking: presenting each case, accounting for wound infections, IV site phlebitis, urinary retentions, anastomotic failures, and, of course, every death on all services. Jim sat at the front of the room presiding, but never allowing an adversarial environment to be created. Insertions of comment were welcomed from all participants. His favorite line at the conclusion of each presentation was, "How could we have done this differently?" And when the discussion became mired in anecdotal commentary, Jim would always ask, "Does anyone have any FACTS on this subject?"

Every resident knew he had a chief who was on educational and oversight mode 24 hours a day. Every attending surgeon knew he had a chief to whom he would be accountable for his patient care and for his role in education. Medicare was just a year old. The elderly poor who had constituted much of the patient population on the resident teaching service were now in the care of private surgeons. Jim Foster would not have his residents' training dependent upon a thinned out "ward" service. Every patient would be a teaching patient and the surgeons who adapted to this philosophy became the vital core of his teaching program, and would bring credit to him, to themselves, and to the institution throughout his twelve-year tenure as chief.

With the advent of organ transplantation, Jim encouraged one of his graduating residents, Robert Schweizer, to go and train with Dr. Belzer and return to establish the transplantation program at Hartford Hospital in 1972. With burgeoning possibilities in cardiac surgery, he supported and encouraged Henry Low and Thomas Donovan to develop that program. A

semi-dormant research laboratory was expanded. Residents became engaged in basic and clinical research, presentations at regional and national meetings became commonplace, and publications appeared more frequently in the literature.

Then in 1974 Dr. Foster set for himself the task of enhancing the knowledge about solid liver tumors with the goals of guiding better surgical treatment and improving patient care. Since the numbers of patients with these lesions in any one institution were small, he decided to gather material from many institutions and synthesize the diagnostic and therapeutic information. With the support of his hospital and the cooperation of his many friends throughout the country, Jim personally visited 98 hospitals in 48 cities in 28 states collecting 650 abstracts of liver tumor patients. Pathological material on each case was reviewed by his pathologist-collaborator at Hartford Hospital, Dr. Martin Berman. The product of this tour de force was monograph #22 in the W.B. Saunders series Major Problems in Clinical Surgery entitled Solid Liver Tumors by Foster and Berman published in 1977. Jim's half of the dedication was to Dr. Dunphy. Even after 25 years, the monograph continues to be referenced in papers and discussions on the subject. Jim Foster became an international authority on the management of liver tumors, lending his expertise to the care of patients in Connecticut, and appearing on panels and in the literature until his retirement from surgery in 1993.

As Chief of Surgery during the seventies, Dr. Foster was a strong proponent of close ties between Hartford Hospital and the fledgling University of Connecticut School of Medicine in nearby Farmington. To encourage the process, Jim decided to relinquish his position at Hartford Hospital in 1978 to become Professor and Chairman of Surgery at the medical school. He brought strength, integrity and energy to the surgical program and to the institution. At the state level he was a leader of the Connecticut Society of American Board Surgeons. At its yearly joint meetings with the Connecticut Chapter of the American College of Surgeons, the highlight of the proceedings was the panel moderated by Jim Foster. Ever-vigilant in recognizing pseudo-science and self-serving hyperbole, and with his typical

command of the English language (and his audience), he led discussions of peptic ulcer surgery, pancreatitis, pancreatic cancer, breast cancer and other surgical subjects with memorable skill and common sense.

On the national scene, Dr. Foster was a member of the American Surgical Association. During his tenure on the American Board of Surgery a number of his Connecticut surgical colleagues were given the honor of serving as guest examiners of candidates for the certifying exam.

Jim Foster's talents, wisdom and work ethic were recognized at the regional level where he served on the executive council of the New England Surgical Society for over fifteen years, first as the Connecticut representative, then five years as recorder, four as secretary, president elect, and president in 1989.

During those years Jim and his wife "Sally" set aside time for travel. One of his favorites was trekking in Nepal in the "foothills" of the Himalayas. It was there that he became somewhat taken by the Eastern philosophies and simpler way of life. It was counterpoint to what he observed as a data-driven, computer-oriented emphasis on technology and materialism in western

thought and in western medicine. He felt that in the rush to embrace technology the human element of medicine was being pushed aside. He campaigned in his public pronouncements to encourage a correction in the course medicine was taking, advocating meaningful time spent with the patient and a return to a thorough history and physical examination before the fancy tests. As a man well-grounded in poetry and literature, Jim later became a medical parodist rewording some classic poems to express his concerns. An example was his parody of The Shooting of Dan McGrew by Robert W. Service refashioned to depict a man presenting with a simple sebaceous cyst in which the following revised stanza appeared:

After multiple tests there followed the stress of the long wait for news to return.

A whole week went by before the doctor replied with a voice now full of concern:

"Your potassium's low, which means we must know if your adrenal has a tumor inside. A scan known as CAT will help tell us that and will let us your future decide."

The most vivid profile of the multitalented James Foster was portrayed in his presidential address to the New England Surgical Society at Bretton Woods, New Hampshire, September 23, 1989. Entitled, Some Eastern Thoughts for Northeastern Surgeons, it expounded further on Jim's concern with scientific materialism and some lessons taught in the Far East. It is an appropriate primer for those embarking upon a surgical career, but must reading for those in the middle- at the peak of such a career. Pithy ideas are found there, such as:

"We must not let the amorality of the marketplace be an excuse for dispensing with the selfless ethic that Medicine has followed for millennia. It is that ethic rather than our science and technology that commands the respect of our patients and the public. That ethic and those values have no measurable price and never will."

"The fundamental difference between East and West that I would like to stress is that the Easterner believes that values and attitudes are more important than measurements and prices. Quality is more important than quantity, and principles are more important than facts and data."

"Eastern culture is also noted for its reverence- reverence for all forms of life, for quiet, for nature, for the mountains, for old age, even for death. You may not have noticed, but reverence is gone from our contemporary American culture."

A few years later, in 1993, Jim Foster retired to Emeritus Professor status but remained involved in medical student education, curriculum development and in a senior advisory role helping the New England Surgical Society adapt its annual

meetings to the 21st century. An accomplished artist himself, he encouraged Sally in their travels to take up watercolors and capture the landscapes at home and away. She became so skilled in her own right that one-person shows of her work were held with Jim as proud behind the scenes supporter, framer, transporter and friendly official greeter. Not surprisingly, for those who know Sally, proceeds from the sale of her work went to a Save the Children Fund in Afghanistan. Never idle in retirement, Jim Foster nurtured his innate humanism by reading the works of Shakespeare, seeking out medical references in the plays and sonnets. From this pursuit came a book, A Doctor's Shakespeare, fully illustrated with drawings by the author with quotes pertaining to physicians, health, and medicine from Elizabethan times. In the final section we find again Jim the poet/parodist rewording Shakespeare to deliver his message of never forgetting the basics in the care of patients under the pen name Rattlesword. Dedicated to "those several hundreds of patients who taught me something of the human side of medicine", it was published in 2001, a year before he learned of the dread malignancy that would take his life.

Viewing his life in its entirety one sees an individual whose multi-talents were extraordinary in variety and depth: an accomplished athlete, surgeon, physician, editor, writer, poet, artist, traveler, philosopher, leader, friend and sponsor of the efforts of so many others, yet habitually embarrassed when any accolades came his way. He made an indelible mark on family, friends and colleagues and he will be missed. The sincere condolences of this society are warmly extended to Sally, his three children, and five stepsons. I think he would approve of a conclusion to this memorial statement drawn from the final lines of his presidential address. He said, "When you walk in the quiet of the Himalayas, each person you pass on the trail nods his head, clasps his hands, and says, Namaste. The word is both a hello and goodbye, have a nice day and God be with you." Namaste, Jim, and thanks for the honor.

—H. David Crombie

In Memorium

Joseph A. Bardenheier III, MD FACS, Past Chapter President

Thomas F. Sweeney, MD FACS

Congratulations New Fellows!

Kristofer Ara Bagdasarian, MD, FACS

Stephen M. Bauer, MD, FACS

Jennifer Diane Bishop, MD, FACS

Pramod Bonde, MBBS, FACS

M. Heather Einstein, MD, FACS

David Fenton, MD, FACS

Abraham Fridman, DO, FACS

Dale Han, MD, FACS

Heather Marie King, MD, FACS

Jaromir Kohout, MD, FACS

Guy J. Manetti, MD, FACS

Jennifer Noelle McCallister, MD, FACS

Meghna Vinod Misra, MD, FACS

Joey Christine Papa, MD, FACS

Kevin Pei, MD, FACS

Christine Elizabeth Van Cott, MD, FACS

Christina Jen-Ya Wai, MD, FACS

Peter Steven Yoo, MD, FACS

Welcome New Chapter Members!

Cristobal Alvarado, MD

Saumitra R. Banerjee, MD FACS

Edward Michael Beck, MD FACS

Stanford Robert Broder, MD, FACS

John James Bruno II, MD, FACS

Nauman Alam Chaudhry, MBBS FACS

Patrick Doherty, MD, FACS

David Fenton, MD, FACS

Paul J. Gagne, MD FACS

Jeffrey Ira Gorelick, MD FACS

William T. Hennessy, MD FACS

Heather Marie King, MD

Guy J. Manetti, MD

Jonathan E. Martin, MD

Mark S. Milner, MD, FACS

Sepehr Sajjad, MD, FACS

Sharon Lynn Weintraub, MD FACS

Niamey Pender Wilson, MD

Wendell Gray Yarbrough, MD FACS

The CTACSPA Distinguished Service Award

In 2006, the Chapter formed an Awards Committee which was charged with the task of selecting a candidate for the newly conceived Distinguished Service Award.

This award was created to honor an individual who has made an outstanding contribution to surgical patient care and the art and science of medicine in Connecticut.

We proudly list those upon whom the Connecticut Chapter of the American College of Surgeons Professional Association's Distinguished Service Award has been bestowed:

Award Recipients

2015: Kathleen LaVorgna, MD, FACS

2014: David Knight, MD, FACS

2013: H. David Crombie, MD, FACS

2012: Lenworth Jacobs, MD, FACS

2011: Michael Deren, MD, FACS

2010: Joseph Civetta, MD, FACS

2009: Anthony Morgan, MD, FACS

2008: Stanley J. Dudrick, MD, FACS

2007: Frank J. Scarpa., MD, FACS

2006: John D. MacArthur, MD, FACS

Awards Ceremony and Business Meetings

Awards Ceremony

Legislator of the Year Award - Representative Rosa DeLauro

Presented by: Kimberly Davis, MD, MBA, FACS & Kathleen LaVorgna, MD, FACS

Distinguished Service Award – Kathleen LaVorgna, MD, FACS

Presented by: Scott Kurtzman, MD, FACS

Business Meetings

Welcoming Remarks – Michael Deren, MD, FACS

Introduction of New Fellows & New Members – Michael Deren, MD, FACS

CTACS Annual Meeting

Call to Order – Michael Deren, MD, FACS

Secretary's Report – Felix Lui, MD, MBA, FACS

Approval of Minutes of 2014 Annual Meeting (see next page)

Discussion of Formation of CtSQC, Inc./Conversion of CTACS, Inc. (c)(3) entity

Election of Officers and Councilors

Financial Report – Alan Meinke, MD, FACS

Adjournment – Michael Deren, MD, FACS

CTACSPA Annual Meeting

Call to Order – Michael Deren, MD, FACS

Special Report — ACS Foundation, Alan Dietzek, MD, FACS

Governor-at-Large Report/Introduction of New Governor-at-Large — Scott Kurtzman, MD, FACS & Philip Corvo, MD, MA, FACS

Secretary's Report – Felix Lui, MD, MBA, FACS

Approval of Minutes of 2014 Annual Meeting (see next page)

Election of Officers and Councilors

Financial Report – Alan Meinke, MD, FACS

Committee Reports – please refer to the page 13

Exhibitor and Skills Competition Acknowledgement – Program Committee

Meeting Housekeeping – Program Committee

Adjournment – Michael Deren, MD, FACS

Annual Meeting Minutes

Connecticut Chapter of the American College of Surgeons, Inc.

07 November 2014 – 12:15 p.m.

At 12:15 p.m. the 2014 Annual Meeting of the Connecticut Chapter of the American College of Surgeons – 501(c)(3) was convened by Kathleen LaVorgna, MD, FACS at the Marriott in Farmington, CT.

A motion was made from the floor to approve the minutes of the 2013 Annual Meeting. The motion was carried with a unanimous vote.

Dr. Davis presented the slate of officers for a one year term as follows: Michael Deren, MD, FACS, President, Kimberly Davis, MD, MBA, FACS, President-elect, Felix Lui, MD, FACS, Secretary and Alan Meinke, MD, FACS, Treasurer,. In addition, Jonathan Blancaflor, MD, FACS, Robert Lincer, MD, FACS, Adrian Maung, MD, FACS, J. Alexander Palesty, MD, FACS, Brian Shames, MD, FACS, Rekha Singh, MD, FACS, and Richard Weiss, MD, FACS were nominated for 2 year Councilor terms. After hearing no nominations from the floor, a vote was conducted and all were approved by unanimous consent.

Dr. Meinke reported that the Chapter had \$9,347 combined in checking and savings.

At 12:20 pm the annual meeting of the Connecticut Chapter of the American College of Surgeons – 501(c)(3) was adjourned.

At 12:20 p.m., the 2014 Annual Meeting of the Connecticut Chapter of the American College of Surgeons Professional Association, Inc. (c)(6) was convened by Kathleen LaVorgna, MD, FACS at the Marriott in Farmington, CT.

The Connecticut Chapter of the American College of Surgeons Professional Association, Inc.

Dr. LaVorgna presented opening remarks and acknowledged the Councilors for their hard work during the year. A motion was made from the floor to approve the minutes of the 2013 Annual Meeting. The motion was carried with a unanimous vote.

Dr. Davis presented the slate of officers for a one year term as follows: Michael Deren, MD, FACS, President, Kimberly Davis, MD, MBA, FACS, President-elect, Felix Lui, MD, FACS, Secretary and Alan Meinke, MD, FACS, Treasurer,. In addition, Jonathan Blancaflor, MD, FACS, Robert Lincer, MD, FACS, Adrian Maung, MD, FACS, J. Alexander Palesty, MD, FACS, Brian Shames, MD, FACS, Rekha Singh, MD, FACS, and Richard Weiss, MD, FACS were nominated for 2 year Councilor terms. After hearing no nominations from the floor, a vote was conducted and all were approved by unanimous consent.

Drs. Davis, LaVorgna and Deren were recognized for their service to the Chapter as officers in the preceding year. Dr. Alan Dardik gave a presentation on the work done by the ACS Foundation, and Dr. Kurtzman gave the Governor's report.

Dr. Meinke reported that the Chapter had \$94,367 combined in checking and savings, including \$19,750 in accounts receivable from the annual meeting and \$8,550 in dues accounts receivable, of which \$7,875 was likely not going to be paid. It was duly noted that the majority of the expenses from the Annual Meeting were not included in this figure.

Members were directed to the meeting proceedings book to read Committee reports.

Dr. Palesty acknowledged the meeting exhibitors and surgical skills competition exhibitors, the College and the meeting staff. Several other meeting housekeeping matters were addressed.

At 1:00 p.m. the annual meeting of the Connecticut Chapter of the American College of Surgeons Professional Association, Inc. – 501(c)(6) was adjourned.

Connecticut State Medical Society: Kathy LaVorgna, MD, FACS: The Connecticut State Medical Society (CSMS) tracked dozens of pieces of health care legislation this past year, on behalf of patients and physicians in the state. The CTACSPA, working with CSMS, reviewed and signed on to testimony for many of those bills.

CSMS continues with its efforts to represent all the physicians in the state, recognizing that various groups (ie, private practice, hospital employed, large groups, etc.) have similar AND different issues as physicians. The county medical societies, specialty societies, and the state are moving forward together, as a coalition, to protect the health and well-being of the people of Connecticut, and the physicians who care for them. Don't complain about problems as an outsider; be part of the solution. BE A MEMBER!

Legislative: Kathy LaVorgna, MD, FACS: Working in conjunction with CSMS, the Legislative Committee had a very active year reviewing and commenting on many pieces of legislation that had the potential to impact our profession. The Chapter once again participated in the Joint Surgical Advocacy Conference in Washington, DC. Chapter members and residents met with each of our Federal elected officials to thank them for passing Medicare reform and fixing the sustainable growth rate problems, and to discuss other issues including funding for Trauma care and resident medical education.

Our Executive Director attended the AMA State Legislative Strategy Conference this past winter. Mr. Tasik continues to be one of the only state level specialty society executive at these meetings and the Chapter continues to benefit both from the knowledge gained and the increased interaction with other organizations.

The Chapter was also the recipient of a grant from the ACS that provided funding to permit us to co-host Doctor's Day with CSMS this past session. With many of the physicians in attendance being Chapter members, the Chapter participated in several member meetings to discuss issues including the Definition of Surgery. The ACS has renewed our grant for 2016 and we look forward to even more of you joining us. In conjunction with a coalition of specialty societies, the Chapter continues to work with the DPH and the Public Health Committee to pass a Definition of Surgery. DPH recently denied both our and all requests for a scope of practice review. We are now working with the Public Health Committee and our specialty partners on a strategy for the upcoming session.

Medical Students: Richard Weiss, MD, FACS — Chairperson: Opportunities for shadowing of surgeons continue to be available to medical students in their first or second year.

Program Committee : Amanda Ayers, MD, FACS, Jonathan Blancaflor, MD, FACS, Scott Ellner, DO, FACS, Royd Fukumoto, MD, FACS, Adrian Maung, MD, FACS, J. Alexander Palesty, MD, FACS, Brian Shames, MD, FACS, David Shapiro, MD, FACS, Rekha Singh, MD, FACS: The Program Committee enjoyed another very successful year with over 40 abstracts submitted for the Annual Meeting. The Committee again worked with Stamford Hospital, a CSMS certified CME Provider, to provide our credits for the Annual Meeting. On the vendor support side, we were pleased to have meaningful support from our industry partners for both the exhibits and our Surgical Skills Competition. The Committee welcomes your active participation and looks forward to your feedback on the Annual Meeting.

Committee on Young Surgeons: David Shapiro, MD, FACS — Chairperson & Resident Committee: John Dussel, MD: The Residents Committee had a very successful year which kicked off at the annual meeting with record attendance at the morning session and a fantastic forum in the afternoon. In the spring, several residents were able to attend the American College of Surgeons day of advocacy in Washington,.

For the coming year, we are again conducting the resident forum at the annual meeting. We hope to be able to support more residents going to the advocacy meeting in Washington again in the spring and encourage residents to be involved in advocacy not only a local level, but also at the national level with the College. We also hope to continue volunteer efforts and plan new sessions and speakers aimed at topics which are not covered in training, such as billing and coding, ethical dilemmas, and how to choose between private, academic, and group practice. As well, we are hoping to coordinate resident lab sessions in 2016 and a session on financial planning.

Patient Safety and Quality Committee: Phillip R. Corvo, MD, MS, FACS and Scott Ellner, DO, FACS, Co-Chairs: Since its inception in January 2012, the Connecticut Surgical Quality Collaborative (CtSQC), an ACS recognized collaborative, has grown to include over 20 hospitals representing over 95% of the surgical discharges in the state. The CtSQC is proud to announce that it was the recipient of a \$225,000 grant from Mallinckrodt which will be used to support the Enhanced Recovery After Surgery (ERAS) Initiative that was launched earlier this year.

The CtSQC continues to hold quarterly meetings featuring local and national speakers on many important topics relating to surgical quality and patient care. As the CtSQC continues to grow, its focus remains the same, to provide a forum to share knowledge and best practices, offer education and outreach & conduct itself with the highest levels of integrity and collegiality. As a member of the CtSQC, hospitals are entitled to a discount on the annual ACS NSQIP fees. CtSQC welcomes all healthcare providers to join.

Senior Surgeons Committee: H. David Crombie, MD, FACS

The Senior Section of the Chapter met at the 2014 Chapter Meeting under the leadership of Dr. Crombie. As Dr. Crombie recently announced his desire to step down, Dr. Scott Kurtzman has agreed to serve as interim Chair and plans to develop a core group and a strategic plan for the Committee.

Officers and Council

2014-2015

President

Michael Deren, M.D., F.A.C.S.*

President-elect

Kimberly Davis, M.D., M.B.A., F.A.C.S.*

Secretary

Felix Lui, M.D., F.A.C.S.

Treasurer

Alan Meinke, M.D., F.A.C.S.*

Immediate Past President

Kathleen LaVorgna, M.D., F.A.C.S.**

Governor-at-Large

Scott Kurtzman, M.D., F.A.C.S.**

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Orlando Kirton, MD, FACS	2009-2011
Philip Corvo, MD, MA, FACS	2007-2009
Scott H. Kurtzman, MD, FACS	2005-2007
Gary Bloomgarden, MD, FACS	2004-2005
Kristen Zarfos, M.D., F.A.C.S.	2002-2004
Lenworth Jacobs, MD, MPH, FACS	2000-2002
Charles E. Littlejohn, MD, FACS	1999-2000
Frank J. Scarpa, MD, FACS	1997-1998
John M. MacArthur, MD, FACS	1995 -1996
Sherman M. Bull, MD, FACS	1993 -1994
Robert D. Cottle, MD, FACS	1991 -1992
Robert Boltax, MD, FACS	1989 - 1990
Joseph A. Bardenheier, III, MD, FACS	1987 -1988
Brendan M. Fox, MD, FACS	1985 -1986
Gerard Chapnick, MD, FACS	1983 -1984
Gerald O. Strauch, MD, FACS	1981 -1982
William F. Quigley, MD, FACS	1979 - 1980
Everitt Dolan, MD, FACS	1978
Douglas A. Farmer, MD, FACS	1976-1977
Andrew J. Panettieri, MD, FACS	1974 -1975
John Standard, MD, FACS	1972 -1973
Francis M. Hall, MD, FACS	1970 -1971
John C. Nolan, MD, FACS	1969
Albert C. Herrmann, MD, FACS	1966 – 1968

Surgical Scholarships

Each year the Connecticut Chapter of The American College of Surgeons sponsors an award for excellence in the Surgical Sciences to a graduating senior medical student at both the University of Connecticut School of Medicine and the Yale University School of Medicine. This award is presented to stimulate student interest in the surgical disciplines and to recognize outstanding achievements in these areas. The award is not restricted to excellence in general surgery or a specific surgical subspecialty, but is presented to the student showing the best overall performance in any of the surgical disciplines.

Congratulations to the 2015 recipients!

LISAMARIE DI PASQUALE, M.D.

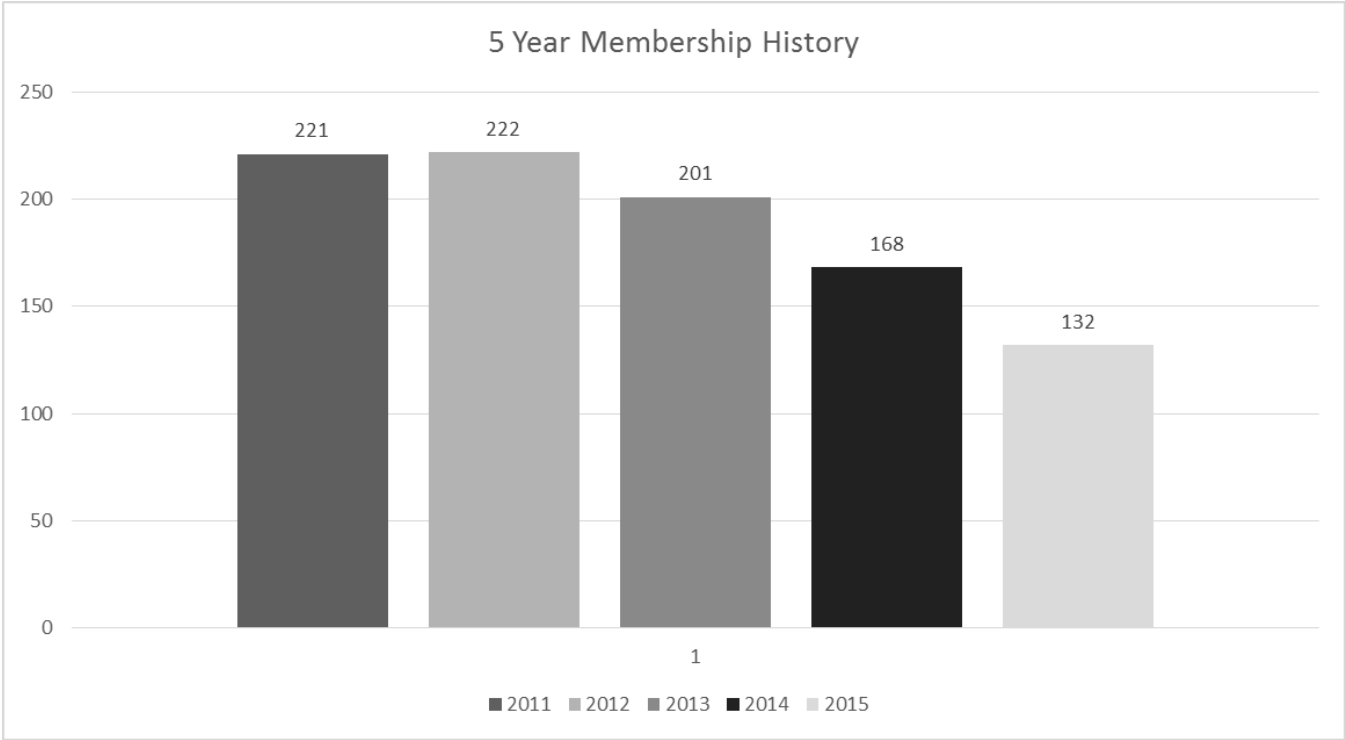
University of Connecticut School of Medicine

&

JAMES EDWARD TOOLEY, III, M.D.

Yale University School of Medicine

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Dues Paying Members of the CTACSPA at 10/31/2015

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BYLAWS

THE CONNECTICUT CHAPTER OF THE AMERICAN COLLEGE OF SURGEONS PROFESSIONAL ASSOCIATION, INC.

ARTICLE I. GENERAL

- 1.1. PURPOSE. These bylaws supplement certain provisions of the certificate of incorporation of The Connecticut Chapter of the American College of Surgeons Professional Association, Inc. (the "Corporation") and the Connecticut Revised Nonstock Corporation Act, as amended from time to time (the "Act").
- 1.2. OFFICES OF CORPORATION. The Corporation's council (the "Council") shall have the power to determine the location of the registered office, in accordance with applicable law, from time to time, and to designate the principal office of the Corporation and such additional offices as it shall determine in its discretion.
- 1.3. MEMBERSHIP. The Corporation is a membership corporation. The Corporation has two classes of Members: Active Members and Affiliate Members. The Members shall have such rights, privileges and obligations conferred upon them by the Corporation's certificate of incorporation and these bylaws. An application procedure for obtaining membership shall be established by the Council.
- 1.4. MEETINGS OF MEMBERS. The annual meeting of the Corporation's Members shall be held at such date, time and place as the Council shall determine, and as shall be set forth in the notice of the meeting. Special meetings may be held at such dates, times and places, and for such specific purposes, as the Council, the President or the written request of at least fifty percent (50%) of the Active Members shall determine, and as shall be set forth in the notice of the meeting. Notice of annual or special meetings shall be in writing and shall be mailed, faxed, e-mailed or otherwise delivered to the Members and councillors at least ten (10) days and no more than sixty (60) days prior to such meeting. If mailed, such notice shall be deemed to be delivered when deposited in the United States mail with postage thereon prepaid, addressed to the Member at his or her address as it appears on the records of the Corporation.

At each annual meeting or any special meeting called for such purpose, the Active Members shall (i) elect councillors and officers in accordance with the Corporation's certificate of incorporation and these bylaws, (ii) receive reports from the Corporation's councillors, officers, agents and committees, and (iii) conduct any other business relating to the affairs of the Corporation consistent with the rights of the Active Members. Active Members present at a meeting of the Members shall constitute a quorum. The act of a majority of the Active Members at a meeting at which a quorum is present shall be the act of the Members, unless the presence or act of a greater number is specifically required by these bylaws, the Corporation's certificate of incorporation, or the Act.

- 1.5. ACTION WITHOUT A MEETING. Any action which may be taken at a meeting of Members may be taken without a meeting if a consent in writing, setting forth the action so taken, or to be taken, shall be signed by all of the Members entitled to vote with respect to the subject matter of such meeting. Such consent shall be filed with the minutes of the Members' meetings.
- 1.6. VOTING BY PROXY. Members entitled to vote or execute consents, waivers or releases may do so either in person or by one or more agents authorized by a written proxy executed by the Member in accordance with the Act.
- 1.7. DUES. Dues shall be set annually by the Council. Application for membership shall be accompanied by payment of dues. Except as provided herein, a Member shall be in good standing upon payment in full of all current dues. Except as provided herein, dues shall be assessed of all surgeons practicing medicine on a full-time basis regardless of age. Additional assessments may be made by the Council at any annual or special meeting of the Members subject to the affirmative vote of at least two-thirds of the Members voting as a class to which the assessment applies. Dues are waived for the following: (i) Fellows and Associate Fellows of the American College of Surgeons (the "College") who are bona fide missionaries; (ii) Fellows and Associate Fellows of the College who are no longer practicing medicine on a full-time basis; and (iii) Medical Students and Residents of the College.
- 1.8. TERMINATION AND REINSTATEMENT OF MEMBERSHIP. A person whose membership has been terminated by the Council because such person no longer meets the qualifications for membership as set forth in the Corporation's certificate of incorporation may be reinstated by the Council upon satisfying such qualifications.

ARTICLE II. COUNCIL

- 2.1. AUTHORITY AND COMPOSITION. All corporate powers shall be exercised by or under the authority of, and the activities, property and affairs of the Corporation shall be managed by or under the direction of, the Council, subject to any limitations set forth in the certificate of incorporation. There shall be three classes of Councillors, including Elected Councillors, Appointed Councillors, and Ex-Officio Councillors, as further described in the Corporation's certificate of incorporation.
- 2.2. NUMBER. The Corporation shall have the number of Elected Councillors fixed by the Executive Committee at any time or, in the absence thereof, the number of Elected Councillors serving immediately following the preceding annual meeting of the Members.

The Executive Committee may appoint such Appointed Councillors as it determines from time to time as set forth in the Corporation's certificate of incorporation.

- 2.3. INITIAL APPOINTMENT AND TERMS OF OFFICE. The initial Council shall be appointed by the incorporator to serve until the first annual meeting of the Corporation's Members. At the first annual meeting of the Members and at each subsequent annual meeting of the Members, Elected Councillors shall be elected in the manner set forth in the Corporation's certificate of incorporation. Except for those Elected Councillors serving on the Executive Committee, Elected Councillors' terms of service shall be staggered as provided in the Corporation's certificate of incorporation. Except as provided herein, Elected Councillors may serve for an unlimited number of two-year terms; ~~provided, however, they may not serve for more than three (3) successive two-year terms without at least a one (1) year hiatus.~~ (11/08/2012) Notwithstanding the foregoing, Elected Councillors subsequently elected as officers of the Corporation and serving on the Executive Committee may serve for a maximum of two additional one-year terms. Appointed Councillors shall serve for such term as determined by the Council.
- 2.4. VACANCIES. Any vacancy or vacancies occurring on the Council may be filled with an Active Member by action of the Active Members or by the remaining Elected or Appointed Councillors. A vacancy that will occur at a specific later date, by reason of a resignation effective at a later date, may be filled before the vacancy occurs, but the new councillor may not take office until the vacancy occurs.
- 2.5. MEETINGS AND NOTICES. Annual meetings of the Council shall be held within forty-five (45) days of the annual meeting of the Members, without notice, unless otherwise required by these bylaws, the certificate of incorporation, or the Connecticut General Statutes, at the principal offices of the Corporation unless otherwise specifically directed by the President. The Council or its President will specify an appropriate date for the purpose of receiving reports from the Corporation's officers, agents and committees, and transacting such other business as may properly come before the meeting.
- Regular meetings of the councillors may be held at such times and places as, in the opinion of the President or a majority of the councillors, the interests of the Corporation shall require. Failure of an Elected or Appointed Councillor to attend at least fifty (50) percent of the regular meetings of the Council shall be grounds for removal as set forth in Article 2.10.
- Special meetings of the councillors shall be held whenever called by the President or by the Secretary or upon the written request of at least five of the Elected or Appointed Councillors. At least two days' written or oral notice stating the time, place and purpose of special meetings shall be given to each councillor.
- A written waiver signed at any time by a councillor entitled to notice shall be the equivalent to the giving of notice. The attendance of any councillor at a meeting without protesting prior to the commencement of the meeting the lack of proper notice shall be deemed to be a waiver by such councillor of notice of the meeting.
- 2.6. QUORUM, ACTION BY COUNCIL AND ADJOURNMENT. ~~A majority~~ No fewer than one-third (amended 11/1/2006) of the Elected and Appointed Councillors then serving shall constitute a quorum for the transaction of business; and the act of a numerical majority of the Elected and Appointed Councillors present at a meeting at which a quorum is present shall be the act of the Council, unless the presence of or act of a greater number is specifically required by these bylaws, the Corporation's certificate of incorporation, or the Connecticut General Statutes. If a quorum shall not be present at any meeting of councillors, a majority of the Elected and Appointed Councillors present at such meeting may adjourn the meeting from time to time, without notice other than announcement at the meeting, until a quorum shall be present.
- 2.7. ACTION WITHOUT A MEETING. Any action which may be taken at a meeting of the Council or of a committee of the Council may be taken without a meeting if a consent in writing, setting forth the action so taken, or to be taken, shall be signed by all of the councillors or all of the committee members entitled to vote with respect to the subject matter of such meeting. Such consent shall be filed with the minutes of the councillors' or committee's meetings.
- 2.8. MEETING BY CONFERENCE TELEPHONE. A councillor or a member of a committee of the Council may participate in a meeting of the Council or of such committee by means of conference telephone or similar communications equipment enabling all councillors or all committee members participating in the meeting to hear one another, and participation in a meeting shall constitute presence in person at such meeting.
- 2.9. RESIGNATIONS. The resignation of any councillor shall be in writing and shall be effective immediately upon receipt by the Corporation if no time is specified, or at such later time as the resigning councillor may specify and the Corporation shall accept.
- 2.10. REMOVAL OF COUNCILLORS. Active Members may remove any Elected Councillor at any time with or without cause. The Executive Committee may remove any Appointed Councillor at any time with or without cause.

- 2.11. COMPENSATION. No councillor shall receive compensation for services rendered to the Corporation in such capacity, but councillors shall be entitled to reimbursement for reasonable and necessary expenses actually incurred in connection with the performance of their duties in the manner and to the extent that the Council shall determine, and may receive reasonable compensation for services performed in other capacities for or on behalf of the Corporation.

ARTICLE III. COMMITTEES OF THE COUNCIL

3.1. GENERAL.

The Corporation shall have the following initial committees of the Council as further described herein:

- (i) Awards Committee;
- (ii) Committee on Applicants;
- (iii) Committee on Bariatric Surgery;
- (iv) Legislative Affairs Committee;
- (v) Membership Committee;
- (vi) Program Committee;
- (vii) Medical Student Mentorship Committee;
- (viii) Young Surgeons Committee;
- (ix) Nominating Committee; and
- (x) Executive Committee.

The Council may appoint such other committees from time to time as it may consider necessary or advisable. Except as otherwise provided in these bylaws, the size, purposes and powers of each committee shall be as herein set forth and as may from time to time be determined by the Council.

Except as otherwise provided in these bylaws, the President shall appoint the chair and the members of each committee. Each committee and its membership shall continue for as long as the Council deems advisable. Any member of any committee may be removed at any time with or without cause by the President. Vacancies on any committee shall be filled by appointments made by the committee chair and approved by the President.

Except as specifically authorized by the Council, all committees except the Executive Committee shall be advisory in nature and shall not have authority to act on behalf of the Corporation. Non-council members may be appointed to any committee that does not have the authority to act for the Council. Each committee shall meet with sufficient frequency to accomplish its assigned functions. Each committee shall report its actions to the Council at each Council meeting.

- 3.2. QUORUM AND ACTION. Except for the Executive Committee and any other committee with the authority to act for the Council, a quorum for the transaction of business by a committee shall consist of twenty-five (25) percent of members of the committee, and the vote of a majority of those members present when a quorum is present shall constitute the act of the committee. Ex-officio members of any committee and non-council members shall each be counted in determining a quorum and shall each have the right to vote. The Executive Committee and any other committee with the authority to act for the Council shall be subject to the same quorum and voting requirements as the Council.
- 3.3. CONSENT. Any resolution in writing, approved and signed by all of a committee's members entitled to vote, shall have the same force and effect as if the same were approved by the committee members at a meeting duly called and held for that purpose, and such resolution shall be recorded by the Secretary in the minute book of the Corporation.
- 3.4. EXECUTIVE COMMITTEE. Elected Councillors subsequently elected as officers of the Corporation shall serve on the Executive Committee in accordance with these bylaws and the Corporation's certificate of incorporation. The President shall serve ex officio as chairman of the Executive Committee. The Executive Committee may appoint Appointed Councillors at its discretion from time to time to serve on the Council for as long as the Council deems necessary and appropriate. Subject to any prior limitations imposed by the Council, the Executive Committee shall have the power to transact all regular business of the Corporation during the interim between the meetings of the Council, and its actions shall have the same force and effect of action of the Council, provided, however, the Executive Committee may not: (1) approve or recommend to members action that sections 33-1000 to 33-1290, inclusive, require to be approved by members; (2) fill vacancies on the Council or on any committee with the power to act on behalf of the Corporation; (3) approve a plan of merger; (4) approve a sale, lease, exchange or other disposition of all or substantially all, of the property of the Corporation except as provided in Section 33-1101(e)(5) of the Act; or (5) approve a proposal to dissolve. The Executive Committee shall report any actions and recommendations to the Council at each Council meeting.
- 3.5. NOMINATING COMMITTEE. The Nominating Committee shall consist of no fewer than three persons, all of whom shall be members of the Council. Prior to the annual meeting of the Members, the Nominating Committee shall submit to the Active Members a slate of Elected Councillors from among the Active Members. Subject to the prior approval of the Council, prior to the

annual meeting of the Members, the Nominating Committee shall submit to the Active Members a slate of officers selected from among the Elected Councillors.

ARTICLE IV. CHAPTER MANAGER

- 4.1. APPOINTMENT AND COMPENSATION. The Council, by a majority vote of the Elected and Appointed Councillors present at a meeting at which a quorum is present, may appoint a Chapter Manager to serve at the pleasure of the Council. The Chapter Manager shall be the chief administrative officer of the Corporation, subject to the control and direction of the Council. The Chapter Manager may attend meetings of the Council at its direction, and shall submit regular reports to the President or, if none, to the Council on the operations of the Corporation. The Chapter Manager shall not be entitled to vote at Council meetings. The compensation and terms of employment of the Chapter Manager shall be reviewed and determined at least annually by the Council.

ARTICLE V. OFFICERS

- 5.1. OFFICERS, APPOINTMENT, TERM AND VACANCIES. The Corporation's Active Members shall elect from among the Elected Councillors, a President, "a President-elect", (added 11/8/2012) one or more Vice Presidents, a Secretary, Treasurer and such other officers as the Active Members deem appropriate. The Active Members shall elect the officers at the annual meeting of the Members, or as soon thereafter as may be convenient. Any person may simultaneously hold multiple offices.

Officers shall serve for a term extending until the next succeeding annual meeting of the Members and until his or her successor has been elected and qualified. No officer shall serve more than two (2) one-year terms in a certain office. Any vacancy or vacancies occurring in any office of the Corporation may be filled until the next meeting at which officers are elected by the concurring vote of a majority of the remaining councillors, though such remaining councillors are less than a quorum, though the number of councillors at the meeting are less than a quorum, and though such majority is less than a quorum.

- 5.2. PRESIDENT. The President shall preside at each meeting of the councillors and shall have such powers and duties as usually pertain to the office of president. In general, the President shall be the chief executive officer of the Corporation and shall have general supervision over the affairs of the Corporation, subject to the control of the Council. The President shall appoint the members of all committees of the Corporation. The President shall also perform such other duties as may be assigned to him or her by the Council or the Members.
- 5.21 PRESIDENT-ELECT. The President-elect's role is to assist the President, and to become familiar with the responsibilities of the presidency. The president-elect shall perform the duties of the President in the absence or incapacity of the President, and shall serve as President during the remainder of the term should the office of president become vacant. At the end the current President's term, the President-elect automatically becomes president of the Chapter.
- 5.3. VICE PRESIDENTS. It shall be the duty of each Vice President, in the absence of the President and/or President-elect (11/08/2012), to perform the President's duties. Each Vice President shall also perform such other duties as may be assigned to him or her by the Council or the Members.
- 5.4. SECRETARY. The Secretary shall maintain a current list of the names and addresses of the Corporation's Members in good standing, prepare an alphabetical list of all Active Members prior to each Members' meeting, provide notice of all meetings of the Corporation and of the Council, maintain the minutes of the proceedings of the meetings of the Corporation and of the Council, maintain a current roster of all Fellows, Associate Fellows, Resident Members and Medical Students of the College residing within the Corporation's geographic are, including those who are not Members of the Corporation, and act as custodian of all records and reports of the Corporation and of the Council. In addition, the Secretary shall perform such other duties as are incident to the office or as may be assigned by the President, the Council or the Members.
- 5.5. TREASURER. The Treasurer shall supervise the receipt and custody of the Corporation's funds; maintain or oversee correct and complete books and records of account, including full and accurate accounts of receipts and disbursements in books belonging to the Corporation; assume responsibility for all funds and securities of the Corporation and deposit all such funds and securities in the name of the Corporation in such banks, trust companies or other depositories as shall be selected by the Council; prepare, distribute and retain or cause to be prepared, distributed and retained all reports, records and returns required by law regarding the Corporation's financial status; and perform such other duties as may be assigned to him or her, by the President, the Council or the Member.
- 5.6. REMOVAL. Any officer of the Corporation may be removed, with or without cause, at any time by a resolution adopted by the Members or by the affirmative vote of a majority of all of the then serving councillors, but without prejudice to such officer's contract rights, if any.

ARTICLE VI. GENERAL PROVISIONS

- 6.1. DUALITY OF INTEREST. Each councillor shall disclose to the Council immediately upon election and thereafter, annually (or sooner if a duality of interest should sooner arise) any duality of interest involving him or her, including persons related to him or her and any ownership of any voting power or profits or beneficial interest of any other entity. No member of the Council shall vote on any matter which would have a material financial effect upon such councillor, a person closely related to such councillor, or upon an entity with respect to which such councillor has an employment relationship, beneficial interest or other significant financial relationship or upon his or her business. Any such financial effect shall be disclosed at the time of such vote, and any disclosing councillor must refrain from consideration of the proposed transaction, unless for special reason the Council or administration requests information or interpretations. Any councillor with conflicts may not otherwise participate in discussion, vote nor be present at the time of the vote.
- 6.2. AMERICAN COLLEGE OF SURGEONS. The Corporation is a legal entity, separate and distinct from the College. The College is not liable for any debts or obligations of the Corporation nor is the Corporation liable for debts or obligations of the College. Neither the Corporation, nor any of its councillors, officers or Members, is authorized to represent or in any way bind the College nor will any of them in any way hold themselves out as being so authorized.
- 6.3. FISCAL YEAR. The fiscal year of the Corporation shall be determined by the Council.
- 6.4. AMENDMENT. These bylaws may be amended by the affirmative vote of no less than a majority of the Active Members present at a meeting at which a quorum is present, provided proper notice of the proposed amendments shall have been delivered to each Active Member prior to the meeting at which such amendments should be considered.

The foregoing bylaws were adopted by the undersigned Council on this 6th day of December, 2005.

Section 2.6 amended on 11/1/2006. Sections 2.3, 5.1, 5.21 and 5.3 amended on 11/8/2008.

THE CONNECTICUT CHAPTER OF THE AMERICAN COLLEGE OF SURGEONS, INC.

Article I: Name and Purpose

Section 1. Name The Corporation shall be known as the Connecticut Chapter of the American College of Surgeons (hereinafter referred to as the "Chapter")

Section 2. Purpose The objectives of the Chapter shall be:

1. To be responsible for and endeavor to attain within Connecticut the objectives of the American College of Surgeons. These include elevating the standards of surgery, establishing a standard of competency and character for practitioners of surgery, providing a method of granting membership in the state organization, educating the public and the profession to understand that the practice of surgery calls for special training and that the surgeon elected to Fellowship or Associate Fellowship in this College has had such training and is properly qualified to practice surgery.
2. To provide for close fellowship of its members in uniting their efforts to improve the quality of care for the surgical patient.
3. To stimulate interest in the Candidate Group among surgical residents and young surgeons.
4. To offer the assistance of their Fellows and Associate Fellows to professional and civic groups concerned with the health of the community.
5. To provide a medium through which surgical experiences may be presented and to provide a meeting ground for all surgical specialties.

Article II: Members

Section 1. Classes of Members The Chapter shall have three classes of members: Active, Senior, and Affiliate. The qualifications for membership in the respective classes is as follows:

- (a) Active Members: Active members shall be Fellows and Associate Fellows of the American College of Surgeons residing or practicing in Connecticut who apply for membership in the Chapter and agree to comply with its by-laws.
- (b) Senior Members: Senior members shall be Fellows of the American College of Surgeons residing or practicing in Connecticut. A member shall be eligible for senior membership upon the first day of July following his 60th birthday. Senior members will not be required to pay annual dues, but agree to comply with all other aspects of the by-laws of the Chapter.
- (c) Affiliate Members: Affiliate members shall be members of the Candidate Group of the American College of Surgeons residing or practicing in Connecticut who apply for membership in the Chapter and agree to comply with its by-laws. Affiliate members are not required to pay annual dues.

An application procedure for obtaining Active, Senior and Affiliate membership shall be established by the Council.

Section 2. Voting and Office Holding Rights

Only Active and Senior members of the Chapter shall be eligible to vote and hold office in the Chapter. Affiliate members shall be eligible to serve on the committees of the Chapter.

Section 3. Termination of Membership Membership in the Chapter shall terminate:

- (a) upon the receipt by the Council of the written resignation of a member;
- (b) upon the failure of a member to pay dues for a period of two consecutive years after such member shall have been notified in writing of such delinquency;
- (c) in the case of an Active member, when such member shall cease to be a Fellow or Associate Fellow of the College, and in the case of an Affiliate member, when such member shall cease to be a member of the Candidate Group of the College.

Section 4. Reinstatement of Membership A person whose membership in the Chapter has been terminated due to nonpayment of dues may be reinstated upon payment in full of such dues owing to the Chapter. An Active Member, whose membership in the Chapter has been previously terminated due to such member's ceasing to be a Fellow or Associate Fellow of the College, may be reinstated upon reinstatement as a Fellow or Associate Fellow of the College. An Affiliate Member, whose membership in the Chapter has been previously terminated due to such member's ceasing to be a member of the Candidate Group of the College, may be reinstated upon reinstatement to the Candidate Group of the College. Reinstatement shall be by action of the Council.

ARTICLE III: Meetings of Members

Section 1. Annual Meeting An annual meeting of the members of the Chapter shall be held in the month of December in each year. The purpose of such meeting shall be the election of Officers and members to the Council plus the transaction of such other business as shall be brought before the members. If the annual meeting is not held during such month, the Council shall cause it to be held as soon thereafter as may be convenient.

Section 2. Special Meetings Special meetings of the members may be called at any time either by the president, by the Council or by a majority vote of the membership.

Section 3. Notice of Meetings Written or printed notice stating the place, day and hour of the meeting and, in case of a special meeting, the purpose or purposes for which the meeting is called, shall be delivered to each member not less than 7 days nor more than 50 days before the date of the meeting, either personally or by mail, by or at the direction of the president or the secretary or the officer or persons calling the meeting. If mailed, such notice shall be deemed to be delivered when deposited in the United States mail with postage thereon prepaid, addressed to the member at his address as it appears in the records of the Chapter.

Section 4. Voting Lists The officer having charge of the membership book of the Chapter shall make before each meeting of members a complete list of members entitled to vote at such meeting, arranged in alphabetical order.

Section 5. Quorum A majority of the voting members of the chapter present in person or by proxy shall constitute a quorum.

Section 6. Manner of Acting The act of a majority of the voting members present in person at a duly called meeting at which a quorum is present shall be the act of the members, unless the act of a greater number is required by statute, the Articles of Incorporation or these By-laws.

Section 7. Informal Action by Membership Any action required by statute, the Articles of Incorporation or these by-laws to be taken at a meeting of members of the Chapter may be taken without a meeting if a consent in writing, setting forth the action so taken, shall be signed by all members entitled to vote with respect to the subject matter thereof or by their authorized attorneys.

Section 8. Voting by Proxy Members entitled to vote or execute consents, waivers or releases may do so either in person or by one or more agents authorized by a written proxy executed by the member, consistent with the Connecticut Non-stock Corporation Act.

Article IV: Council

Section 1. General Powers The property and affairs of the Chapter shall be managed by its Council.

Section 2. Composition The Council shall consist of the officers of the Chapter, councilors elected by the members of the Chapter, Governors of the College, and the Cancer Committee Chairman for Connecticut and the Chairman of the College Trauma Committee for Connecticut, and the Immediate Past President. The Governor(s), Cancer Committee Chairman and Trauma Committee Chairman shall be considered standing members of the Council with vote. Special Governors of the College (if any) residing in the state of Connecticut shall be members of the Council ex-officio and shall not vote.

Section 3. Vacancies Vacancies in the Council may be filled from the membership of the Chapter for the unexpired portion of the term by vote of the remaining Council members.

Section 4. Meetings The annual meeting and special meetings of the Council shall be called by or at the request of the President, or one half of the Council members. The person or persons authorized to call meetings of the Council may fix the place for holding any such meetings.

Section 5. Notice Written or printed notice of any special meeting of the Council shall state the place, day and hour of the meeting and the purpose or purposes for which the meeting is called. Such notice shall be given to each member of the Council at least 7 days before the date of the meeting, either delivered personally or mailed to each member of the Council at his or her address as shown in the records of the Chapter. If mailed such notice shall be deemed to be delivered when deposited in the United States mail in a sealed envelope so addressed, with postage prepaid.

Section 6. Quorum A majority of the members of the Council shall constitute a quorum for the transaction of business at any meeting of the Council, provided that if less than a majority of the Council members is present at any meeting, a majority of the members of the Council present may adjourn the meeting to another time without further notice.

Section 7. Manner of Acting The act of a majority of the members of the Council present at a duly called meeting at which a quorum is present shall be the act of the Council.

Section 8. Informal Action of the Council Any action which is required by law or the Articles of Incorporation or these by-laws to be taken at a meeting of the Council, or any other action which may be taken at a meeting of the Council, may be taken without a meeting if a consent in writing, setting forth the action taken, shall be signed by all of the members of the Council entitled to vote with respect to the subject matter thereof. Any such consent signed by all of the members of the Council shall have the same force and effect as a unanimous vote at a duly called and constituted meeting of the Council.

ARTICLE V: Officers

Section 1. Officers The officers of the Chapter shall consist of a president, a President-elect (11/08/2012), one or more vice presidents, a treasurer, a secretary and nine councilors. Only active or senior members may be officers of the Chapter.

Section 2. Election and Term of Office of President, Vice President, Treasurer and Secretary The president, president-elect (11/08/2012), vice president, treasurer and secretary of the Chapter shall be nominated by a nominating committee appointed by the Council and elected annually by the members at their annual meeting. If the election of such officers shall not be held at such meeting, such election shall be held as soon thereafter as may be convenient. Each such officer shall hold office until the next annual meeting of the members and until his or her successor shall have been duly elected and qualified. The President shall serve for no more than two (2) consecutive terms.

Section 3. Election and Term of Office of the Councilors The councilors of the Chapter shall be elected by the members at the annual meeting of the members. At the annual meeting of the Chapter, each councilor shall be elected to serve for a term of two years. ~~Each councilor may be reelected to serve for two additional terms.~~(11/08/2012)

Section 4. Vacancies A vacancy in any office, including the office of councilor, may be filled by action of the members of the Council at any meeting of the Council. The individual so appointed to fill a vacancy shall serve for the unexpired term of his predecessor in office.

Section 5. Removal of Officers An officer may be removed from office by the two thirds (2/3) vote of the Councilors, provided that written notice setting forth the reasons and grounds for the proposed removal was mailed to such Officer at his or her last known address as least ten (10) days prior to the date of such meeting.

Article VI: Duties of Officers

Section 1. President The president shall be the principal executive officer of the Chapter and shall in general supervise and direct all of the business and affairs of the Chapter, subject to the direction and control of the Council. The president shall preside at all meetings of the members and of the Council. The president shall appoint the members of all special and standing committees of the Chapter.

Section 2. Vice-President The vice president shall assist the president in the discharge of the duties of the president as the president may direct, and shall perform such other duties as from time to time may be assigned by the president or the Council. In the absence of the president or in the event of the president's inability or refusal to act, the vice president shall perform the duties of the president, and when so acting shall have all the powers of and be subject to all the restrictions upon the president.

Section 3. Treasurer The treasurer shall be the principal accounting and financial officer of the Chapter and shall have charge of and be responsible for the maintenance of adequate books of account for the Chapter, shall have charge and custody of all funds and securities of the Council and be responsible ~~therefor, and~~ for the receipt and disbursement thereof, shall deposit all funds and securities of the Chapter in such banks, trust companies or other depositories as shall be selected by the Council; and shall in general perform all of the duties customarily incident to the office of the treasurer and such other duties as from time to time may be assigned by the president or the Council. If required by the Council, the treasurer shall give a bond for the faithful discharge of the duties of that office in such sum and with such surety as the Council shall determine, the cost of any such bond or surety to be paid from the funds of the Chapter.

Section 4. Secretary The secretary shall have charge of the membership book of the Chapter, shall prepare before each meeting an alphabetic listing of all voting members, shall keep minutes of the meetings of the Council in one or more books maintained for the purpose, shall see that all notices are duly given in accordance with statutes, the Articles of Incorporation and these by-laws, shall be custodian of the Chapter records and seal, shall keep a record of the mailing address of each member of the Chapter, shall maintain a current roster of all Fellows and Associate Fellows of the Chapter within the Chapter's geographical area, including those who are not members of the Chapter, shall maintain a roster of all members of the Candidate Group residing within the Chapter's geographic area, and shall perform all duties customarily incident to the office of secretary and such other duties as from time to time may be assigned by the president or the Council.

Section 4. Chapter Manager The Chapter shall employ a Chapter Manager who shall be empowered to act as the designee of the officers' in conducting the business of the Chapter.

ARTICLE VII: Committees

Section 1. Establishment and Composition Committees may be established by resolution of the Council adopted at any duly called and constituted meeting. The size, purposes and powers of any such committee shall be as provided in such resolution. Except as otherwise provided in such resolution, the president of the Chapter shall appoint the members of each such committee. Any member of any committee may be removed by the president, whenever, in his judgment the best interests of the Chapter shall be served by such removal.

Section 2. Term of Office Each member of a committee shall continue as such until the next annual meeting of the Council and until his successor is appointed or until such members's death, resignation or removal or until the committee shall be terminated.

Section 3. Chairman One member of each committee shall be appointed chairman of the committee by the president of the Chapter.

Section 4. Vacancies Vacancies in the membership of any committee shall be filled by appointments made by the president.

Section 5. Quorum and Manner of Acting Unless otherwise provided in the resolution of the Council establishing a committee, a majority of the whole committee shall constitute a quorum and the act of a majority of the members present at a duly called meeting at which a quorum is present shall be the act of the committee.

ARTICLE VIII: Fiscal Year

The fiscal year of the chapter shall begin on the first day of January and end on the last day of December of each calendar year.

ARTICLE IX: DUES

Annual dues shall be set by the membership at its annual meeting. Additional assessments may be recommended by the Council at any annual or special meeting but must be voted upon by the membership.

ARTICLE X: Rules of Procedure

All questions of procedure regarding the affairs of this Chapter, including the conduct of meetings of the members, the Council and committees, shall be governed by the then current edition of Sturgis Standard Code of Parliamentary Procedure, except as otherwise provided by statute, the Articles of Incorporation, or these by laws.

ARTICLE XI: College of Surgeons

Neither the Chapter nor any of its officers, or members, is authorized to represent or in any way bind the American College of Surgeons nor will any of them in any way hold themselves out as being so authorized.

ARTICLE XII: Indemnification

To the full extent permitted by law, the Chapter shall indemnify any and all of its directors, officers, committee members, Chapter manager, members or agents, every former director, officer, committee member, Chapter manager, members or agents, for certain expenses and other amounts paid in connection with certain legal proceedings as provided by the Connecticut Non-Stock Corporation Act. The Chapter may purchase and maintain insurance on behalf of any or all directors, officers or committee members against any liability asserted against any such person, and incurred in any such capacity, whether or not the Chapter would have the power to indemnify them against such liability

under the provisions of this Article or otherwise. No member of the Council or any other employee of the Chapter shall be liable for any losses of invested funds except by reason of malfeasance or gross neglect of duty.

Article XIII: Changes to By-laws

Section 1. General Powers These By-laws may be altered, amended or, repealed and new by-laws may be adopted, by the affirmative vote of two-thirds of the voting members present at the annual meeting of the Chapter, provided that written notice of the proposed change or changes shall have been given to each voting member in accordance with the requirements set forth in Article III. All by-law amendments shall be submitted to the Board of Regents of the American College of Surgeons for its approval. Disapproval by the Board of Regents shall render such amendments null and void.

Revised: 10/05/93/brm

Approved by membership: 12/8/93

Revised: 10/5/94/brm

Approved by Chapter members: 12/14/95

Article 5 Sec 1, 2, 3 amended on 11/8/2012.

Notes